



Freedom of Information Officer
Criminal Justice Inspection Northern Ireland
6th Floor
14 Great Victoria Street
Belfast
BT2 7BA

21 April 2010



Our reference FOI240310/015

RE: Request for information regarding the use of consultants within the criminal justice system

Dear [REDACTED],

Thank you for your recent Freedom of Information request submitted via email to Criminal Justice Inspection Northern Ireland on 24 March 2010 in accordance with Section 8 of the Freedom of Information Act 2000.

Our understanding of the information requested is as follows:

- which consultancy company was paid £17.8m over three years (as stated in the CJI report '*The use of consultants by the criminal justice system*', (published 23 March 2010))
- a list of the other four companies making up the five receiving 60% of spending on consultancy and staff substitution work;
- how much they were individually paid; and
- a breakdown of exactly what projects they were involved in please?

In answer to your request for information, I can inform you that information relating to the above request is being released and details are contained in this letter. Please note however, that the expenditure specified does not necessarily mean that the stated firms received all of this amount due to sub-contracting on particular contracts.

Question 1

We can confirm that Deloitte was paid £17.8 million over the three financial years stated.

Question 2

We can confirm the other four companies in order of highest expenditure were Newell & Budge, Grafton Recruitment, KPMG and PWC.

Question 3

We can confirm the amount paid in total over the three financial years were Newell & Budge, now Sopra Group (£1,822,356), Grafton Recruitment (£1,719,667), KPMG (£893,628) and PWC (£861,462).

Question 4

The following list provides a breakdown of the projects each company was involved in:

Deloitte

FSNI

- Assisting procurement of new finance system
- BCM Management
- Capacity Planning Pilot
- Finance backfill due to accountant on sick leave
- Outline business case for Casebook 3
- Outline business case for new finance system
- Perseus business case support

NI Legal Services Commission

- Mapping of advice, information and legal services in NI - project led by DSD and 50% funded by NILSC

NI Policing Board

- Consultancy in relation to upgrading the data management (ERDM) system
- IT advice in relation to electronic data records management and file plan
- Professional services EDRM upgrade
- Web design consultancy

NI Courts and Tribunals Service

- Business consultancy
- Legal Services Commission- Landscape/ fin management tendered reviews

NIO

- Business case for new case management system for the State Pathologist's Department
- Cross borders senior police officer pension transfers
- Evaluation radio link

- IT strategy YJA
- Programme management
- PSNI/ Garda pensions/ lateral entry consultancy
- Shared services review
- Status review of the SPD
- Testing analysis/ assurance
- Testing Manager for DSM 0

NI Prison Service

- Healthcheck of EDRMS implementation
- Prison supervisory/ management grading study
- Quality assurance and production of SLA
- Prison Escorting and Court Services

Office of the Police Ombudsman

- Professional services rendered in relation to the procurement of a new CMS and IT contract renewal

Probation Board

- IT/ Estate review

PPS

- Assisting implementation of the CJ Review recommendations- arrangements terminated Aug 05 and formal approval for completion sought
- Staff substitution
- To assist with the implementation of the CJ review recommendations leading to the creation and implementation of the PPSNI.
- To complete the implementation of the CJ Review recommendations leading to the creation and implementation of the PPSNI

PSNI

- Application development of the STARR tool
- Interim IT solutions - Police College Registry (part of ICS call off contract)
- IS Strategy implementation
- IS strategy implementation (OSD - ICS)
- IS strategy implementation (OSD - ICS)
- Records storage scoping
- Resource accounting project
- Services rendered re a secondment
- Estates strategy
- ICT Strategy
- IT Strategy

Newell & Budge (Sopra Group)

NI Prison Service

- Prisoner records information system

- Information systems branch project management
- Information systems branch consultancy
- Consultancy course
- Project management costs
- Technical consultancy
- Training material

FSNI

- Architecture review

Grafton Recruitment

CJINI

- Recruitment of HR inspector
- Recruitment of PA
- Recruitment of Admin Support Officer
- Recruitment of Business support Officer
- Recruitment of IT systems administrator
- Recruitment of Media and Comms Officer

FSNI

- Staff pending permanent recruitment
- Staff substitution
- Staff required for historic case project
- Staff required for modernisation project

NIO

- Medical laboratory assistant cover
- Medical personal secretary vacancy
- Short term substitute staff for financial services
- Medical personal secretary vacancy

NI Prison Service

- Cover for vacant posts
- Management development consultancy scheme
- Recruitment campaign
- Recruitment of NCOs
- Recruitment of NCOs

PSNI

- Staff substitution
- IS strategy implementation
- Sgt and Insp promotion process 05

YJA

- Staff substitution for admin and domestic and catering staff

- Admin, domestic and IT support
- Staff substitution

KPMG

NI Policing Board

- Best value consultancy
- To review the regularity responsibilities between the NIPB and the PSNI

NI Legal Services Commission

- Financial eligibility (phase 2 - organisational reform)- via NIO PU
- Economic and financial appraisal of options for money damages cases in NI - LSC tender process

PSNI

- Forensic accountancy service
- New police college (FSS - ES)
- HQ Estates review
- New police college project
- Planning permission consultancy advice

PWC

CJINI

- Prep of Annual account 05/07
- Sage
- Consultancy for Fixed Assets
- Development of SMT tool

FSNI

- HR advice and expenses for restructuring + development of scientific depts structures.
- Accounts support
- HR advice

NI Legal Services Commission

- Financial forecasting and provisions measurement

NI Policing Board

- Internal audit services
- Project managing the appointment of independent members to the district policing partnerships.
- Internal audit services
- To carry out a review of the CCTV partnerships

NI Courts and Tribunals Service

- Finance director secondment

- Internal audit tendered contract
- Business consultancy

NIO

- Project manager for 2 devolution projects

PSNI

- Links project roadshow-design and facilitation of workshops
- Forensic accountancy services

Youth Justice Agency

- Accountancy support

I hope this response satisfies your request.

Should the information contained in this letter not satisfy your request for information, or you now wish to make a further request you should contact in the first instance CJI's Freedom of Information Officer. Their address is Freedom of Information Officer, Criminal Justice Inspection Northern Ireland, 6th Floor, 14 Great Victoria Street, Belfast, BT2 7BA or email info@cjini.org.

If you have a complaint or issue to raise about how we handled your request please write to us as soon as possible and explain in as much detail as you can why you are not happy with our response. Your complaint should be sent to Freedom of Information Complaint, Director of Information, Criminal Justice Inspection Northern Ireland, 14 Great Victoria Street, Belfast BT2 7BA. If CJI receives a complaint in relation to how a Freedom of Information request has been handled we will acknowledge your complaint within five working days, receive your initial request and how it was handled with particular reference to the issues you have raised and respond to you.

If you are still dissatisfied with our response, you have one year in which to make a complaint to the Information Commissioner. Full details on making a complaint including contact details for the Office of the Information Commission can be found on the 'Making a Complaint' page of the Freedom of Information section of our website – www.cjini.org, or can be obtained by writing

Yours sincerely,



Brendan McGuigan
Chief Executive
Criminal Justice Inspection Northern Ireland